# Policy framework for the development of energy performance contracting

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### **EPC market in Europe**Obstacles and Potential

The potential of the EPC in the public sector is currently not exploited due to:

- Lack of awareness, trust and track record of the public authorities.
- Project development capacity needed and complex procurement processes.
- Statistical treatment of EPC which implies additional public debt and deficit.
- Access to finance for the ESCOs which is generally an underdeveloped market as a result.
- Dependency on investment grants, no synergies with private financing.

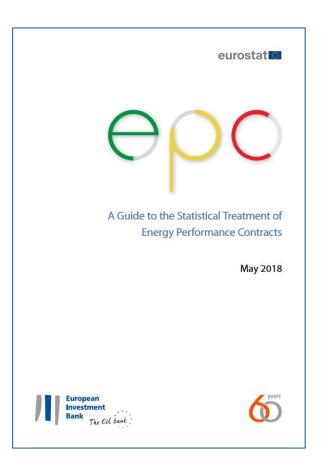
As a consequence the current EPC market activity is quite limited (source JRC report 2017)





# What do Eurostat's rules imply? Challenges and Opportunities of off-balance sheet treatment

- Main concept: ESCO is "economic owner of EPC asset" and takes the of risks and rewards;
- Government only makes regular payments to ESCO if saving are achieved;
- ESCO to provide technical and financing solution;
- Minimum contract length 8 years;
- EPC arrangement to comply with specific standard provisions to ensure off balance sheet treatment in government accounts;
- EPC can include movable and non movable assets;
- EPC may include renewable energy generation and CHP;
- ESCO may sell future receivables from EPC, if risk allocation is not changed.







# **EPC Guide Approach EPC provisions and assessement**

#### **Eurostat's comment** (chapter 3):

- does not influence the statistical treatment
- does influence the statistical treatment and is:
  - MODERATE
  - HIGH
  - VFRY HIGH
  - On Balance Sheet for Government

#### **Concluding the assessment** (chapter 4):

- STEP 1: identify issues that have an influence on the statistical treatment
  - No influential issues OFF BALANCE SHEET
  - Influential (On Balance Sheet) issues On Balance Sheet
  - Influential (Very High/High/Moderate) issues Move to Step 2
- STEP 2: analyse the significance of the issues identified
  - Project specific analysis
- STEP 3: reaching a conclusion
  - Summing up number and weighting of issues





### **EIB** support to **EPC** market

### **Lending – Blending - Advising**

- Creating awareness on the benefits of EPC and its financing:
  - Awareness sessions on Eurostat rules;
  - Information on combination of grants and EPC;
- **Technical support** to EPC programmes:
  - Support for preparing model contracts taking Eurostat rules into account;
  - Advice on public procurement and State aid;
- Sustainable financing of EPC projects:
  - Providing lending to banks or ESCOs;
  - Developing dedicated financial instrument or investment platforms using resources from Structural Funds and EFSI.





# Portuguese EPC market History

- First EPC approach in the early 1990s, with Econoler Portugal, a subsidiary of EDP, and other minority shareholders focused in CHP projects;
- In the late 2000s were developed some studies to assess the potential of public buildings for EPC
- RCM n.º 2/2011: Creates the Eco.AP Program, focused in Public Buildings;
- Decree-Law n.º 29/2011: Establish the legal framework for energy performance contracts in the public sector, in accordance with the public procurement rules;
- Normative Order n.º 15/2012: Creates ESCOs pre-qualification system;
- RCM n.º 67/2012: Ministry of Energy coordinates all EPC processes within the Central Government;
- Ordinance n.º 60/2013: Publish the contract model to used by the public sector for EPCs;
- DL 68-A/2015, April 30<sup>th</sup>: Extends EPCs framework to regional and local government.





# Portuguese EPC market History

- Development of the Eco.AP Program was delegated by the Directorate General for Energy and Geology (DGEG) to ADENE (National Energy Agency) with the necessary financing ensured by DGEG;
- ADENE developed (with external consultants) the tender documents to be used for EPCs in public buildings;
- Development of a training program for public buildings energy managers;
- A pilot project was launched and technical assistance was provided (financed by the Portuguese Energy Efficiency Fund) to develop energy audits and prepare tender documents;
- The Innovation Support Fund launched a pilot project to use the EPC model in the private sector;
- A technical assistance contract was signed with the EIB to support the implementation of Eco.AP in the Lisbon Region.





## Portuguese EPC market Main facts

Promoter	Price	Sector	Notes
Municipality of Montalegre	EUR 3.1m	Street lighting	Contract available
Municipality of Vila Nova de Poiares	EUR 1.2m	Street lighting	Contract available
Municipality of Sabugal	EUR 3.2m	Street lighting	Contract available
Municipality of Vila Nova de Gaia	EUR 0.4m	Street lighting	Contract available
Municipality of Valongo	EUR 6.2m	Street lighting	Contract available
Municipality of Belmonte	EUR 3.0m	Street lighting	Contract available
Municipality of Vouzela	EUR 1.5m	Street lighting	Contract available
Municipality of Peniche	EUR 2.1m	Street lighting	Contract available

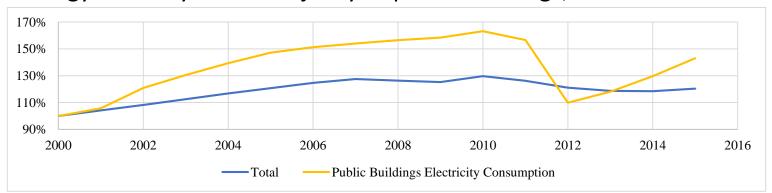
Other EPCs in: Lisbon (traffic lighting), Oeste (SL), Alentejo Central (SL). Other 7 projects being procured/implemented in street lighting. So far, any EPC related to public buildings is known.





## Portuguese EPC market Main facts

- Lack of reliable data base on public buildings (both physical and energy related data);
- Limited technical expertise available to implement energy efficiency projects;
- Budgetary constrains (both at design and investment stage);
- Complexity of the EPC model;
- Low energy intensity of the majority of public buildings;



- Competition between different programs (EPC vs ESIF);
- Bad reputation on PPPs and difficulties to manage a proper risk allocation.





## **European Local Energy Assistance ELENA in short**

- Technical Assistance facility: managed by EIB on behalf of EU. Funded by EU budget (HORIZON 2020 programme);
- Makes available project development support for energy efficiency, local renewables and clean urban transport;
- Market replication focus (min. investment amount EUR 30m);
- Investment leverage required\* (ratio investment implemented/grant, with claw back possibility):
  - 20 sustainable energy projects;
  - 10 clean urban transport projects;
  - 10 residential sector projects;
- 90% funding rate (grant);
- ELENA budget: still available, per year EUR 30m sustainable energy, EUR 5m clean urban transport and ~ EUR 15m residential sector;
- First come, first served rule. No cut-off date.

\* claw back possibility





# **ELENA**Eligibilities

#### **Public sector & Private Sector**

- Local, regional or national authorities
- Other public bodies (e.g. energy agencies)
- Groupings of such authorities or bodies
- Local energy facilities that support EE/RE (e.g. smart grids)

- Private entities planning to develop eligible investments
- •ELENA TA should not have purpose or effect of producing a profit

### Energy efficiency & Urban transport and mobility

- EE renovations of public and private buildings
- Street and traffic lighting
- Integration of RES into the buildings
- District heating/ cooling networks
- Local energy facilities that support EE/RE (e.g. smart grids)
- •Investments to support the use and the integration of innovative solutions going beyond the current state of art for alternative fuels in urban mobility
- Vehicles, recharging infrastructure, energyefficient measures and systems

Technical assistance provided by a public or private organization

Investment programmes implemented by the final beneficiary or by a third party

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#### **ELENA**





# **EPC Implementation ELENA support examples**

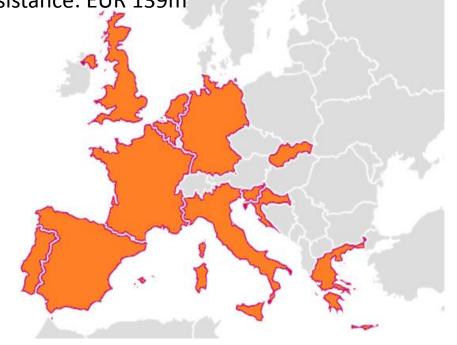
- EPC in buildings:
  - Milano: supporting small municipalities by Province in preparation of "genuine" EPC
  - RE:FIT: Greater London Authority for EPC approach public buildings of London boroughs
  - City of Ljubljana
  - Municipal Energy Performance Initiative, Baden-Württemberg (KEA)
- EPC in Street lighting
  - Several projects in Italy
  - Counties around City of Zagreb, managed by REGEA
  - City of Zagreb
- EPC Intracting
  - Berlin Energy Management Company

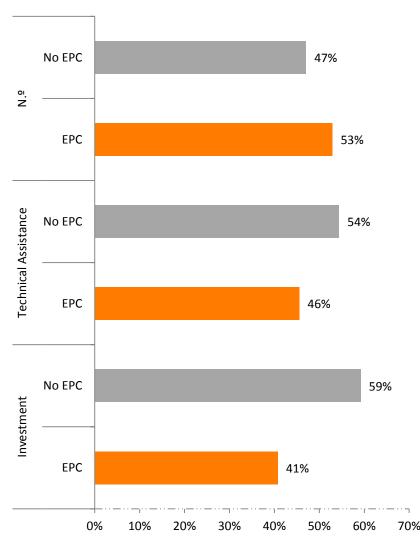




# **ELENA EPC related supported projects Main figures**

- Total of 74 projects supported:
  - 26 projects completed
  - 49 ongoing projects
- 38 projects include ESCO/EPCs (public sector)
- Total expected investment: EUR 4.9bn
- Total expected Technical Assistance: EUR 139m









# **ESCO/EPC Financing Examples**

- **ESCO Energy Efficiency Spain FL**: Framework loan to finance energy efficiency and renewable energy projects to be carried out by selected energy services companies, in the public and private sector, including public buildings, street lighting and hospitals.
- Energy Efficiency Italy FL: Framework loan targeting energy efficiency schemes in the public, industrial and residential sectors throughout Italy, to be carried out mainly by selected energy services companies or other private and public entities. Most of the project schemes would include public sector programs, notably public buildings, street lighting, schools and hospitals, also structured with Technical Assistance co-financed by the ELENA facility.
- <u>Belfius Energy Efficiency Package</u> (PF4EE): Under this initiative, EDF Luminus Solutions (ESCO) signed a contract with Foyer Anderlechtois (social housing company) in order to improve energy efficiency in social housing, based on EPC approach.





