Standardization: supporting the appraisal of value and risk for energy efficiency investments

Steven Fawkes

SEIF Webinar

28th June 2017







The jigsaw of energy efficiency finance



Standardization





Lack of standardization is a problem

Lack of standardization (in project development and documentation) is one of the major barriers to increasing investment into energy efficiency



Energy efficiency projects do not yet meet the requirements of capital markets. No two projects or contracts are alike.



Michael Eckhart, MD & Global head of Sustainable Finance

Standards are like DNA. They are the basic building blocks for all technology and economic systems.

Standardization of what?

Project development and documentation

 Understanding and appraisal of risks and value







contracts available

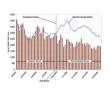
Contracts

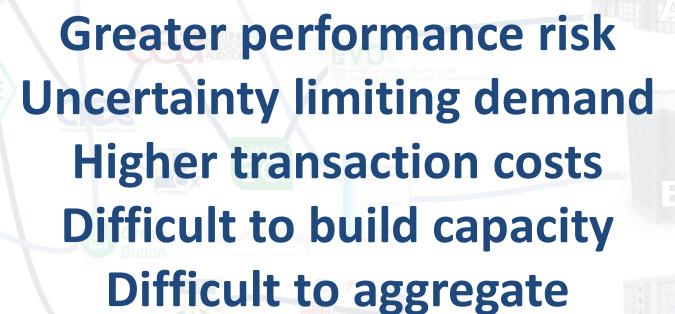
Performance data and reporting

Lack of standardization results in:

















The Investor Confidence Project is an international framework for reducing owner and investor risk, lowering due diligence costs, increasing certainty of savings achievement and enabling aggregation.



Ensures transparency, consistency and trustworthiness through **best practice and independent verification.**

Investor Ready Energy Efficiency™ Certification



IREE™ is the quality mark like BREEAM or LEED but for **BUILDING**, **INDUSTRIAL**, **STREET LIGHTING** or **DISTRICT ENERGY EFFICIENCY PROJECTS**

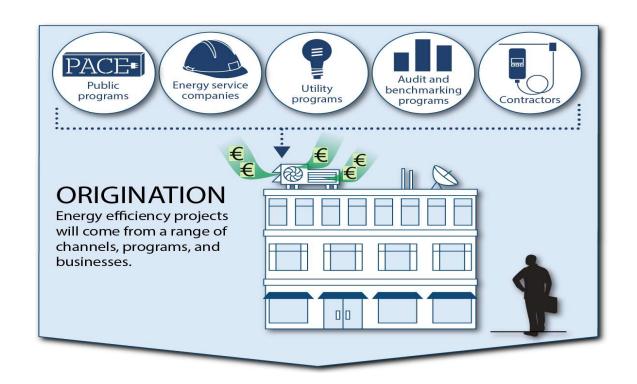
IREE™ certifies individual energy efficiency projects
It can be used with any building rating system







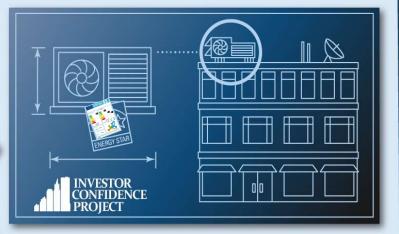
The process of IREE™ Certification





Credentialed Project Developer develops and documents projects according to ICP Protocols.

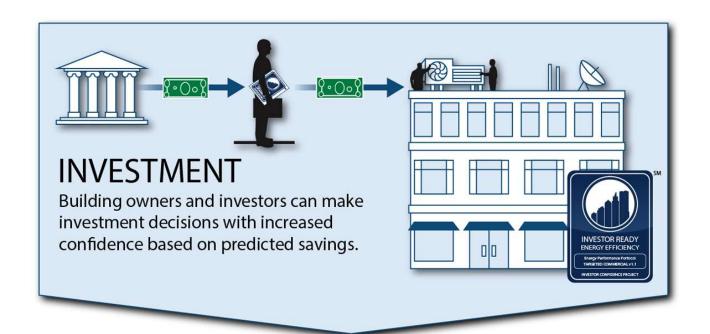


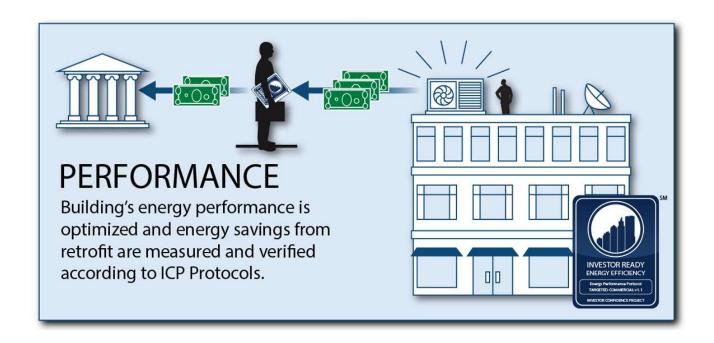




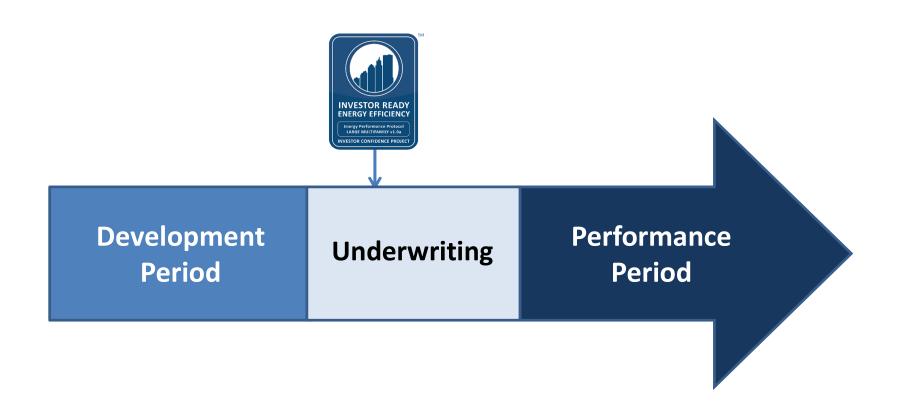
Independent Credentialed
Quality Assurance Provider
reviews project for
ICP compliance and certifies
qualifying projects as
Investor Ready Energy Efficiency™.







IREE™ Certification is an input into the investment decision





What project types can be IREE™ certified?



Buildings

- Tertiary
- Apartment blocks

Available for all EU countries



Industry



District energy systems

Under development



Street lighting upgrades

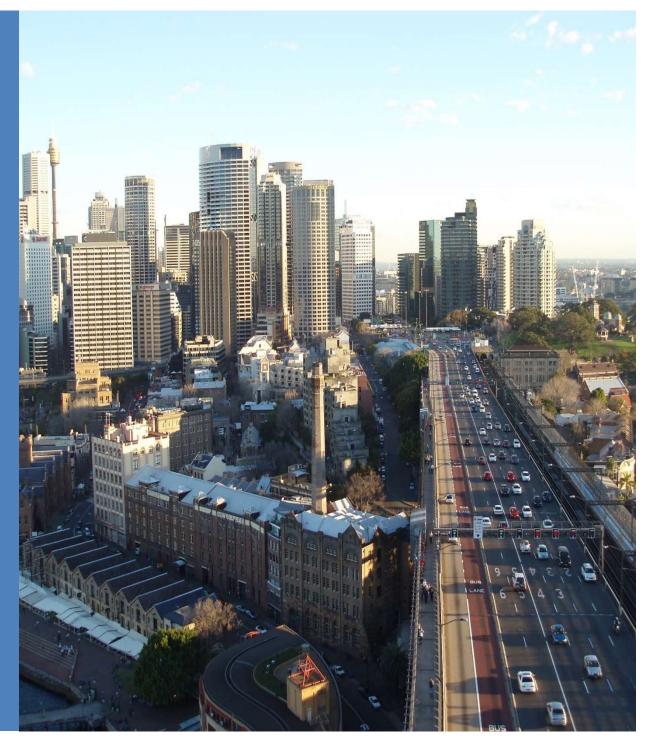


Benefits: Project owners

IREE's independent review and certification of proposed projects:

- gives owners confidence in project development and savings achievement.
- enables the comparison of projects and access to more project investment.
- can function as a "Tender in a box" and underwriting
 criteria for buildings and portfolios.

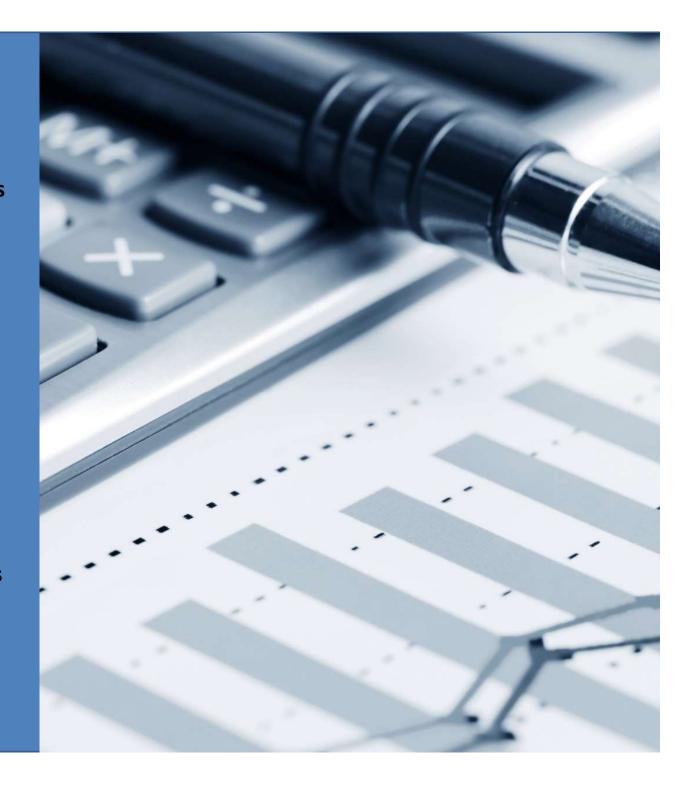




Benefits: Investors

- reduces due diligence costs and speeds underwriting.
- opens access to quality projects through Credentialed Project Developers.
- increases confidence in project fundamentals and engineering.
- standard projects and document packs allows for the aggregation of projects across borders and programmes.





Benefits: Project developers

- offers a repeatable project process, aiding Quality Assurance.
- enables more project
 approvals due to industry
 standards and 3rd party
 review.
- differentiates your company and increases credibility with customers.
- increases ability to connect with finance, insurance, utility programmes, without additional transaction costs.





Benefits: Government programmes

- based on internationally recognized and off-theshelf technical standards.
- It is ready to deploy.
- ready made provider credentialing and training programme.
- allows for the ability to distribute Quality
 Assurance costs to the market.





ICP Europe Ally Members



ICP Europe Investor Network

ICP Investor Network represents €1.5
billion in energy efficiency project
capital. They are looking for quality
projects built to IREE™ standards and
some provide incentives for IREE projects.







SUMACAPITAL

private equity











INSURANCE BROKERS





















ICP Credentialed providers: Project Developers











MACHETIK













we add VALUE















BE









ICP Credentialed Project Developers (PDs) have been trained by ICP, their qualifications and experience have been vetted and are the only ones that can develop an IREETM project.

PDs can be ESCOs, Engineering firms, facility managers, building owners, or others that develop project proposals.



ICP Credentialed providers: Quality Assurance Providers













ivees | Independent Verifier







ICP Credentialed Quality Assurance Providers offer independent and documented verification of project compliance for IREETM designation. They have been trained by ICP, their qualifications and experience have been vetted and can be an individual, independent firms or programmes.



First IREE™ certified project in Europe

National Health Service Liverpool Trusts















Now being applied across CEF portfolio in UK & Ireland - circa. €100m+

Value and Risk Appraisal





Efficiency brings multiple benefits

Increase in building asset value

Increase in productivity in industry

Increase in quality of production

Reduced staff turnover & sickness

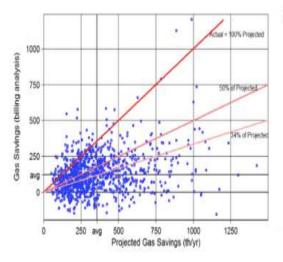
etc. etc. etc.

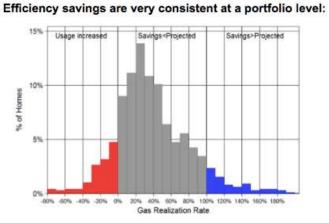


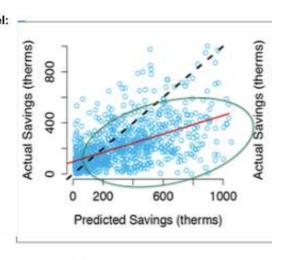
ALL benefits need to be identified, valued and included in financial appraisal where appropriate

Understanding of risks

"The returns are trementous, and there's virtually no risk"







Data is key to understanding risks



Car loan data exists from 1919

Mortgage data even longer



Very little data on energy efficiency performance & links to financial performance





EEFIG UNDERWRITING TOOLKIT Value and Risk Appraisal for Energy Efficiency Financing

A tool to assist financial institutions to scale up the deployment of capital into energy efficiency



Introduction



Financial Institutions and Energy Efficiency



Financing Energy Efficiency



The Project Life Cycle



Value and Risk Appraisal



Resources





I strongly recommend this toolkit to project promoters, banks, financial institutions and anyone else interested in financing energy efficiency

Foreword by Maroš Šefčovič, European Commission VP





It will make it easier for financial institutions to carry out value and risk appraisals, for developers to attract capital, for businesses to fund projects

Foreword by Erik Solheim, UN Environment

Purpose of the EEFIG Underwriting Toolkit

To assist financial institutions in scaling up the deployment of capital into energy efficiency by:

- helping financial institutions better understand and evaluate value and risks.
- providing a common framework for evaluating energy efficiency investments and analysing the risks.
- helping developers and owners develop projects in a way that better addresses the needs of financial institutions.
- fostering a common language between project developers, project owners and financial institutions.

Structure

- Financial Institutions and Energy Efficiency
- Financing Energy Efficiency
- The Project Life Cycle
- Value and Risk Appraisal

Hard copy and on-line

http://valueandrisk.eefig.eu

Resources

On-line

http://valueandrisk.eefig.eu/resources

AUDIENCES

- Senior management
- Valuation and risk teams
- Originators & project developers

Financial institutions & EE – why?

Four reasons why financial institutions should be active in energy efficiency:

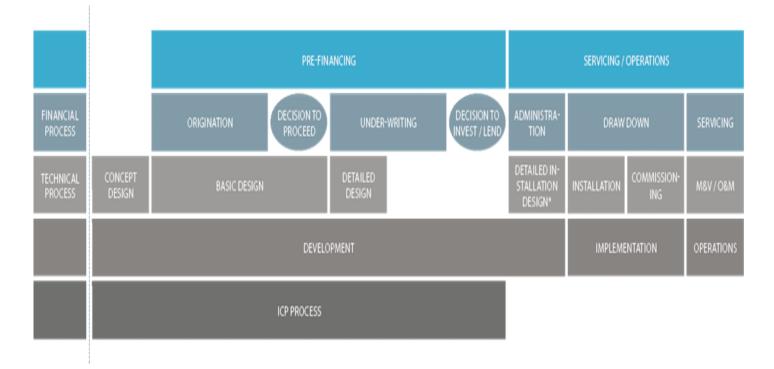
- Large market opportunity
- Risk reduction
 - Client risk through improved cash flow
 - Avoiding stranded assets as regulations tighten
- Achieving environmental objectives, CSR/ESG
- Growing interest from the regulators in climate risk

Financing energy efficiency – the how?

- Types of energy efficiency financing
 - Commercial/consumer loans
 - Leases
 - Green mortgages
 - Energy efficiency funds
 - Specialised energy services contracts e.g. EPCs and others
 - Property funds specializing in energy efficient/green properties
 - Green bonds
 - Forfaiting funds
 - Securitisation
 - Ensuring normal, every day lending incorporates better than BAU energy efficiency

The project life cycle

- Developers and financial institutions need to engage early in development process
- Need to create a common process and language
- Need to standardize



Value & risk appraisal - Value



- Sources of value
 - Energy
 - Savings
 - Reduced impact of energy price volatili
 - Reduced need to spend capex
 - Non-energy
 - Asset value
 - Productivity
 - Health & well-being
 - Etc etc

Non-energy benefits are often much more strategic and attractive to decision makers than energy cost savings Financial appraisal needs to identify and value all benefits

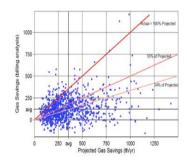


Value & risk appraisal - Risk



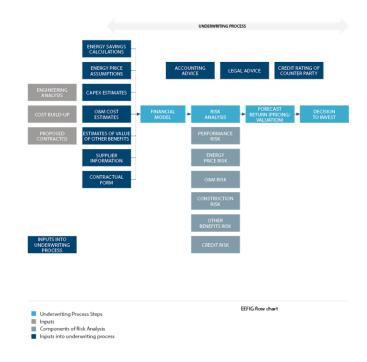
- Acknowledge and understand all the risks
- Very little data linking energy performance to financial performance
- Financial institutions should tag EE loans to enable risk analysis in future
- Better understanding of risk can bring more capital and product innovation

Performance risk has been neglected but is critical - even if you don't think you are taking the risk you are taking some



The underwriting process

- Technical and financial inputs from development process
- Build financial model
- Risk analysis
- Valuation
- Decision



Risk analysis should highlight factors with the biggest impact on financial return

May be worth spending more money to fully understand those factors i.e. get more data

Resources

- An on-line living document
 - Energy efficiency basics
 - Energy efficiency technologies
 - Examples of financial products
 - Glossary of terms
 - Processes for establishing products
 - DEEP
 - Investor Confidence Project resources
 - Project outline data capture sheet
 - Benefits and risks checklists

http://valueandrisk.eefig.eu/resources



Market Reaction

"The launch of this guidance for underwriting energy efficiency projects is greatly appreciated by the financial community. This is a useful tool which helps us better understand both the value and the risks of energy efficiency investments. This also provides a needed framework to improve our products and services and make them more competitive and attractive on the market."

Raiffesen Bank



A vision for the EEFIG Toolkit

- A document that financial institutions can use to build capacity in energy efficiency financing
- A living document that grows with the market
- A growing library of case studies and examples of EE financing of all types
- Links to real data on energy & financial performance
- Tracking investment







The EEFIG Underwriting Toolkit

http://valueandrisk.eefig.eu/

http://valueandrisk.eefig.eu/resources

#EEFIGToolkit

SPREAD THE WORD
USE IT
FEEDBACK TO US

The Investor Confidence Project

europe.eeperformance.org @icpeurope

Quitterie de Rivoyre

ICP Europe Project Manager +44 77 8022 1491 quitterie.derivoyre@eeperformance.org



The ICPEU and I3CP projects have received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 649836 and 754056. The sole responsibility for the content of this document lies with the authors. It does not necessarily reflect the opinion of the European Union. Neither the EASME nor the European Commission are responsible for any use that may be made of the information contained therein.





Steven Fawkes

EnergyPro Ltd +44 77 0223 1995 steven.fawkes@energyproltd.com @DrSteveFawkes

