



Country Teams' X-Change

Coal regions' hangout session

Good practices for multi-level
cooperation and stakeholder
involvement in coal transition regions

16 July 2019

Energy

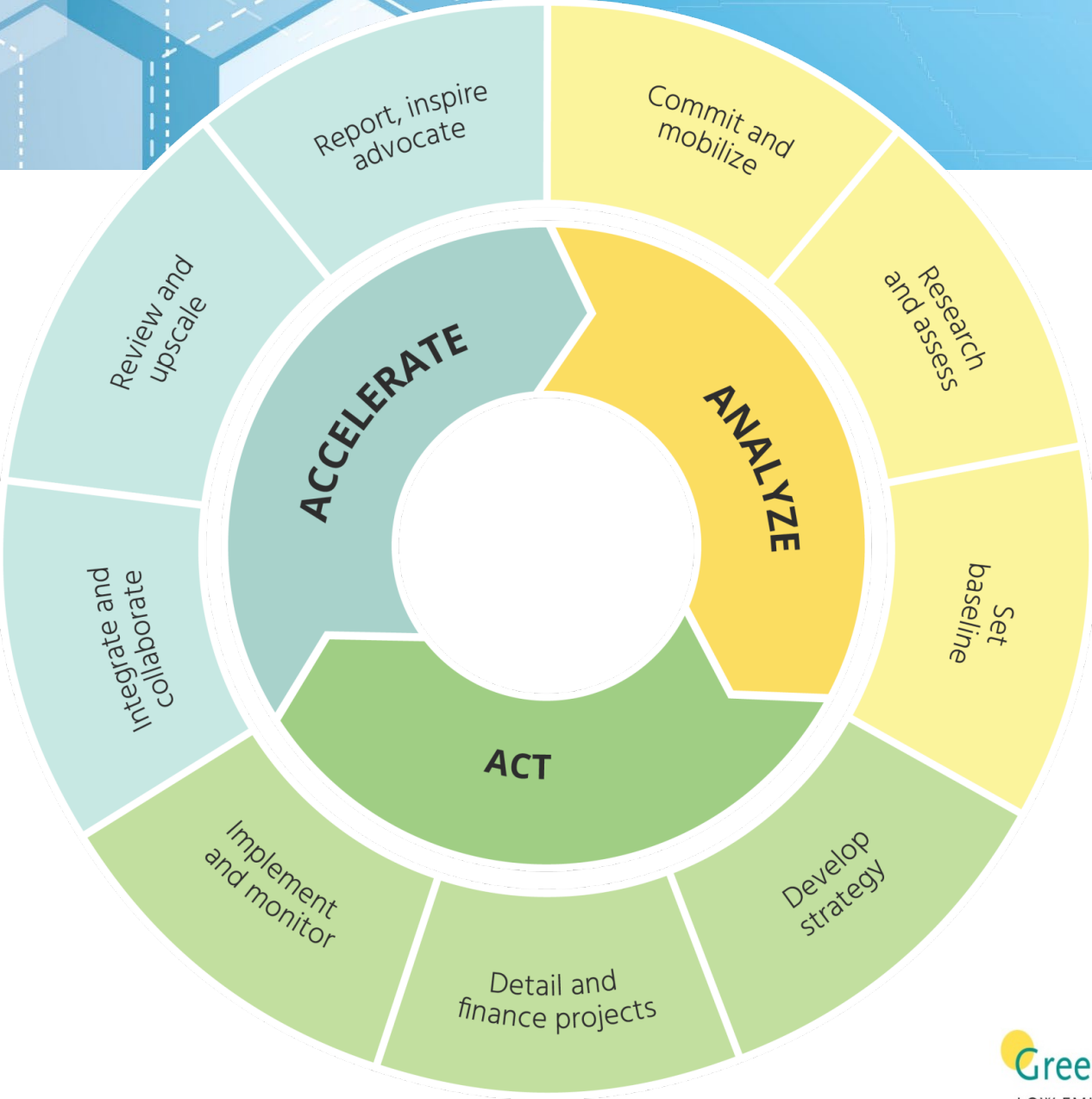
Objectives

- Exchange on strategies and good practices of multi-level government cooperation;
- Examples of country teams that operate with a good level of stakeholder involvement;
- Interaction and sharing of multi-stakeholder participatory methods, communication strategies, stakeholder engagement plans, and implementation;
- Build relationships among EU coal regions and beyond.

Agenda

- Plenary: 2 country team **itches** showcasing good practice on multi-level governance in CZ and stakeholder engagement for the coal transition in PL
- Floor: **Discussion** with different representatives from both country teams and key stakeholders
- Plenary: **Key takeaways** from the country teams

Platform for Coal Regions in Transition



Pavlína Kaletová

Country Team Czechia

Experience of Governance RE:START Strategy in the Czech Republic

Brussels, 16th July 2019



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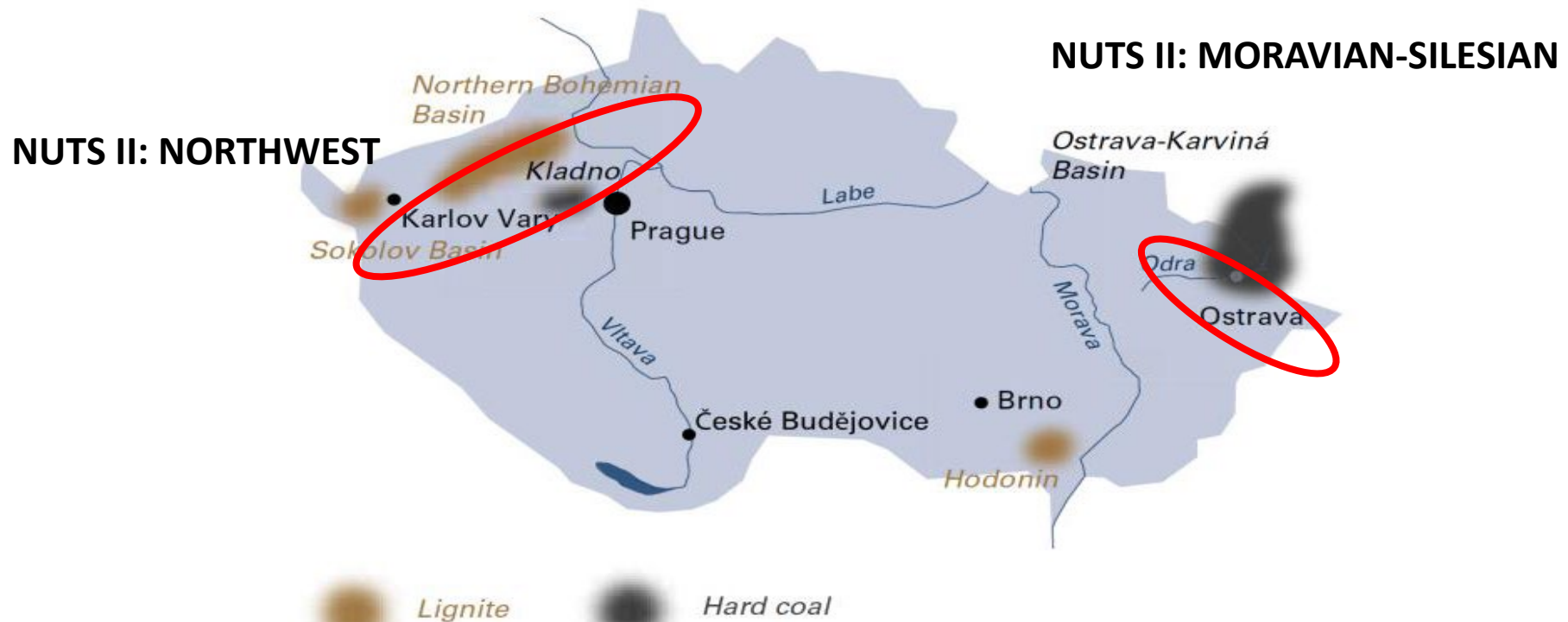


MINISTERSTVO
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Coal mining areas in the Czech Republic covered by the RE:START strategy

Coal mining sites and places of interest for the Strategy are placed in 3 regions:

Usti and Karlovy Vary region in the north west of the country and Moravia-Silesia in the north east.



The main principles of a successful RE:START management model

➤ **STRATEGIC APPROACH**

- strategic framework based on input analysis (defining implementation rules)
- annual action plans (defining specific actions and tasks based on a regional basis) and their regular evaluation

➤ **THE INTEGRATED CO-ORDINATION ROLE** (MoRD - National Executive Team]

- process controlled from the government level
- existence of the National Executive Team gives a chance to harmonize restructuring processes at the level of 3 regions

➤ **STRENGTHENING THE ROLE OF REGIONS**

- high involvement of regional governance structures
- activation of stakeholders to increase absorption capacity and prepare projects in the region

PILLARS AND TARGETS

Change of economic structure, faster economic growth and cease of regions lagging

Identity – enforcing solidarity and self-confidence of inhabitants
Image – improved perception of regions by the neighbours: visits, investors, talents

Pillar Business and innovation

Growing business capable to cope with changes in global markets.

Pillar Direct investments

More direct investments with higher added value.

Pillar Research and development

Research and development with higher benefits for economy..

Pillar Human resources

Competent people for industry, services and public authorities.

Pillar Social stabilization

Remove barriers of development related with social instability..

Pillar Environment

Better quality of environment. Revitalized and regenerated area for better business and healthier life of inhabitants.

Pillar Infrastructure and public administration

Better quality infrastructure for business, attracting investments and addressing social exclusion.
Better quality services of public administration for businesses and citizens.

Pillar Implementation

Multilevel cooperation of public authorities; use of existing programmes and funds, complemented in case of need with new ones; Special management of implementation and responsibility for results.

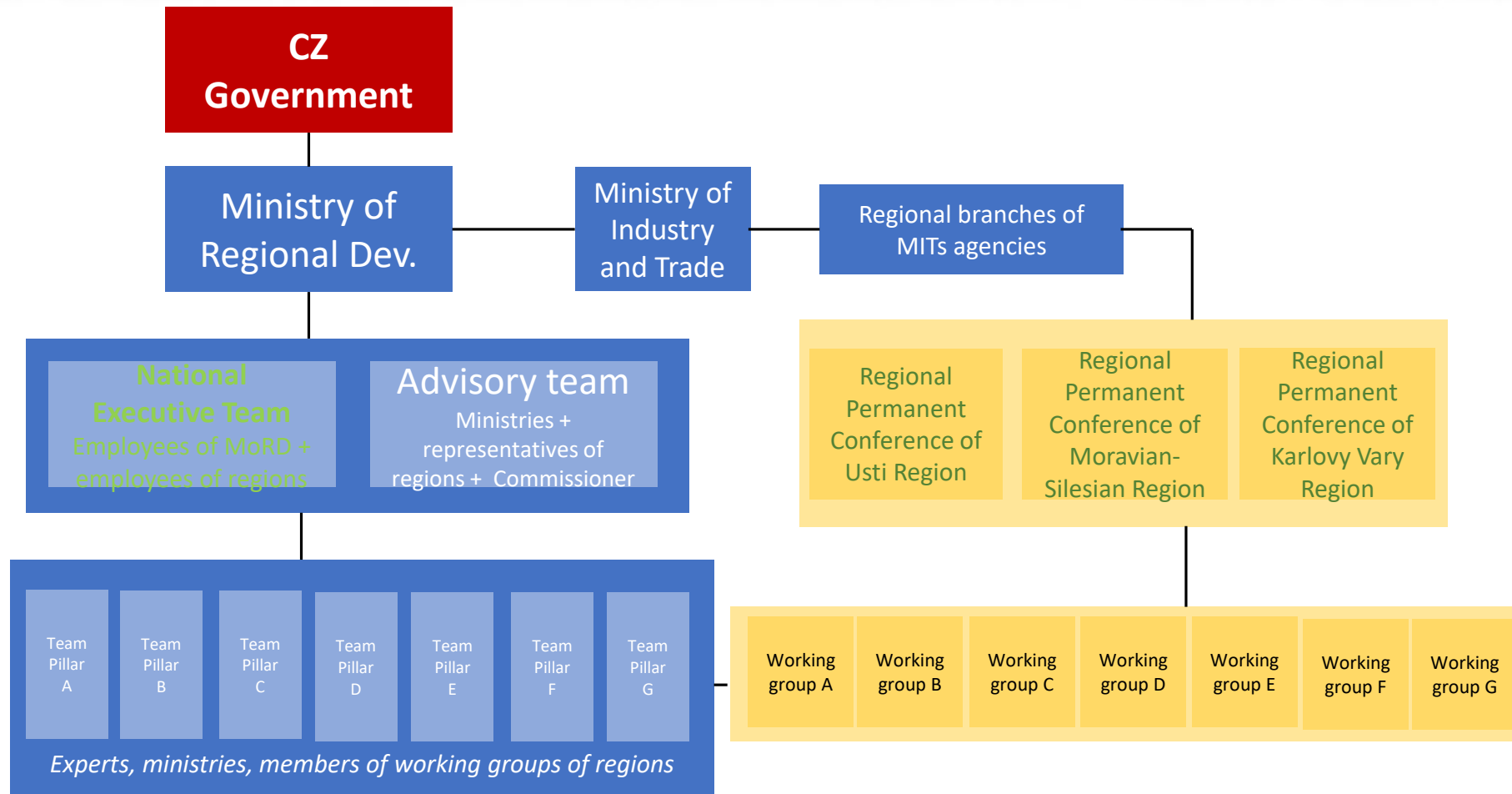
THREE ACTION PLANS approved by the government are already in the implementation process

Total number of measures	Allocation	Implementation
97	approx. EUR 2,75 billion	2017 - 2030
Number of finalized measures	23	

- Funding dedicated to implementation of restructuring projects till 06/2019:

Region	NUTS II Moravian-Silesian	NUTS II Northwest
EUR	86 338 230	53 015 008
total	EUR 139,35 mio	

Organisation structure of multi-level government cooperation



Regional level <--- CLOSE COOPERATION ---> Central level

REGIONAL PERMANENT CONFERENCES

- Preparation of **strategic projects**
- **Supporting absorption capacity** and methodological support for regional stakeholders
- **Collecting the drafts of projects** and data from regions
- **Identification of barriers of implementation**
- **Seminars and workshops for regional stakeholders**
- Marketing activities of the Strategy on regional level

NATIONAL EXECUTIVE TEAM of MINISTRY of RD

- **Preparation, implementation and evaluation of measures / support programs**
- **Analysis of the need and absorption capacity of the specific measures**
- **Negotiations with ministries and central institutions based on regional needs**
- **Creating documents for government meetings**
- **Contact point for involvement of Czech regions in the CCIRIT Platform**
- **Coordination role between regions to share best practices and participate on strategic projects**
- Fulfilling the RE: START marketing strategy

I.D.1.3 SUPPORT FOR UNIVERSITIES IN COAL REGIONS IN TRANSITION

(MEYS – Specific call from Operational Program Research, Development and Education)



Supported in MSR:

Ostravská University - construction of the Faculty of Arts and Sports, a subsidy of EUR 40million



Supported in UK:

Jan Evangelista Purkyně University - construction of a new building of the Faculty of Health Studies, completion of the Faculty of Mechanical Engineering, support of the Faculty of Art and Design through the reconstruction of the House of Arts - a subsidy of approximately EUR 34mio

Example of getting additional financial resources to fund action plans

Based on the Czech Republic's membership in CCIRIT, the use of **REALLOCATIONS AT THE LEVEL OF OPERATIONAL PROGRAMS** in favor of coal regions in transformation was approved by EC in the amount of:

EUR 320mio

HEALTH

Restoration of the material and technical base, EUR 35mio



IMPROVING AIR QUALITY

Reducing emissions of stationary sources, EUR 40mio



IMPROVING AIR QUALITY

Support for low-emission and emission-free transport, EUR 72mio



The National Executive Team ensures a coordinating role across regions to share best practices, experience and participation of regions in joint strategic projects

Center for Energy and Environmental Technologies (CEET)



Summary of experience from the Strategy implementation process

+ POSITIVES	- NEGATIVES
<ul style="list-style-type: none">➤ The existence of a comprehensive Strategic Framework underpinning Action Plans➤ Annual evaluation and updating of the Action Plan➤ Existence of Coordination Unit - possibility to harmonize restructuring processes at the level of 3 regions➤ Specific calls that have brought funds to regions to support specific projects➤ CCIRIT Platform membership➤ Reallocations at the level of operational programs	<ul style="list-style-type: none">• Absence of mechanisms for the possibility of direct (financial) support for the implementation of specific strategic projects in the regions• Limited absorption capacity of regions forming a barrier to the intensified development of restructuring activities• Difficult understanding of restructuring processes and their special needs from other regions of the Czech Republic

- To debate on the issue of **state aid and its intensity** for applicants from coal regions – e.g. especially in the case of regeneration and re-socialization of regenerated areas
- To use a specific integrated approach while addressing the absence of **relevant tools that enable integrated solutions** (some tools are already in place)
- The factual proposals and financial requirements of the action plans should be reflected in the **preparation of operational programs in the 2021+** programming period
- To debate on the preparation of **specific strategic projects** and options (methodologies) for their **direct support**
- Clarifying the situation regarding the **Just Energy Transition Fund**

Thank you for your attention

Pavína Kaletová

Consultant of RE:START Strategy
Ministry of Regional Development
The Czech Republic

pavlina.kaletova@mmr.cz



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Wojciech Kałuża

Vice-Marshal of the Silesian Voivodeship,
Country Team Poland

INVOLVEMENT OF PARTNERS AND STAKEHOLDERS INTO THE PROCESS OF REGIONAL TRANSITION - GOOD PRACTICES FROM SILESIA REGION

Brussels
16 July 2019

WHY DO WE NEED DIALOGUE AND COOPERATION IN THE REGION?

- It helps to get a full picture of the situation in the region (conditions, problems, challenges, opinions)
- It supports the exchange of knowledge and experience between different parties and stakeholders
- It makes possible the coordination of activities of various parties and partners
- It increases the consistency of multi-level development management
- It inspires new activities and joint, partnership projects

BUILDING DIALOGUE WITH PARTNERS / STAKEHOLDERS

Informal cooperation (I.2018 – II. 2019)

- **Organization of the informal Working Group on Coal Regions in Transition Initiative**
- **Activities focused on specific tasks**
- **Work on pilot projects**
- **Limited group of partners**

Formal cooperation (III.2019 – VII. 2019)

- **Establishment of the Regional Team for Coal Regions in Transition Initiative**
- **Preparation of the Action Plan for Transformation in Silesia**
- **Continuous work on projects**
- **Extension of group of partners**

MAIN TASKS OF THE REGIONAL TEAM

- Socialization of the identification process of new projects
- Coordination of the activities of the voivodeship and other partners
- Monitoring of the progress of projects implementation



**The Regional Team had three meetings so far.
The Regional Team consists of 39 people.**

REGIONAL TEAM'S COMPOSITION

National government side	Ministry of Investment and Economic Development, Ministry of Energy, Voivode of Silesia
Local government side	Metropolis GZM; Association of Mining Communes, Silesian Association of Municipalities and Poviats, Association of Communes and Poviats of West Subregion of Silesia, Katowice, Bytom, Coal Mining Museum in Zabrze
Business side	Katowice Special Economic Zone S.A., Mining companies: JSW, JSW Innovations, Polish Mining Group S.A., Restructuring company of Mines S.A., Financial Company Silesia, Association of Private Employers „Lewiatan”
Non-governmental side	WWF Poland, Association of Polish Green Network Associations, Polish Wind Energy Association, Climate KIC organization
Trade unions side	Śląsko-Dąbrowski Region NSZZ "Solidarność", Miners Trade Union in Poland, Agreement of Trade Unions "KADRA"
Science and experts side	Central Mining Institute, University of Silesia, Institute for Structural Research, Institute for Ecology of Industrial Areas, Institute of Innovative Technologies EMAG

COOPERATION AND DIALOGUE TOOLKIT



**THANK YOU FOR YOUR
ATTENTION**

**Wojciech Kałuża
Vice-Marshal of the Silesian
Voivodeship
Marshal Office of the Silesian
Voivodeship
tel. 032 / 20 78 285
e-mail:wojciech.kaluza@slaskie.pl**

Learn more: rpo.slaskie.pl

Multi-level governance

**Which multi-level cooperation formats need
and/or have been established and with
whom (team composition)?**

Martin Klika, 1st Deputy Governor of Ústí Region, CZ

Maciej Sytek, Regional Development Agency in Konin, Eastern Greater Poland

Andrzej Zabiegliński, Vice-President, Member of the Board of the Katowice
Special Economic Zone S.A., PL



Ústí Region

Czech Republic

Martin Klika

Vice Governor of the Ústí Region

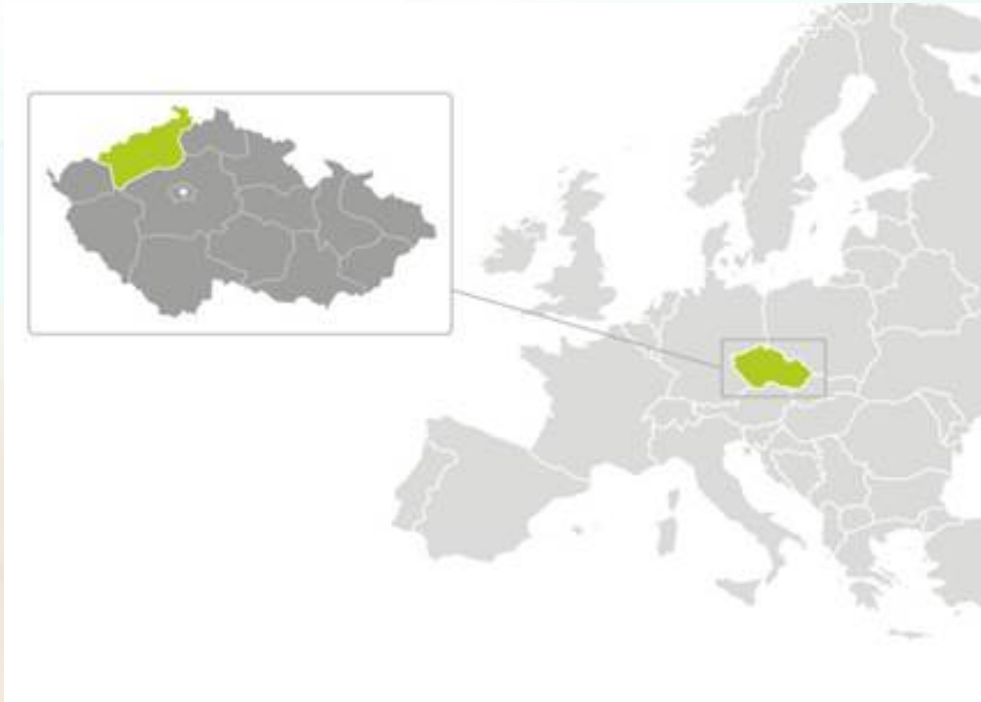
klika.m@kr-ustecky.cz



Brussels, 16 July 2019



The Ústí Region – some facts and figures



Area: 5 335 km² (6,8% of Czech rep.)

Population : 820 789 (7,7% of Czech rep.)

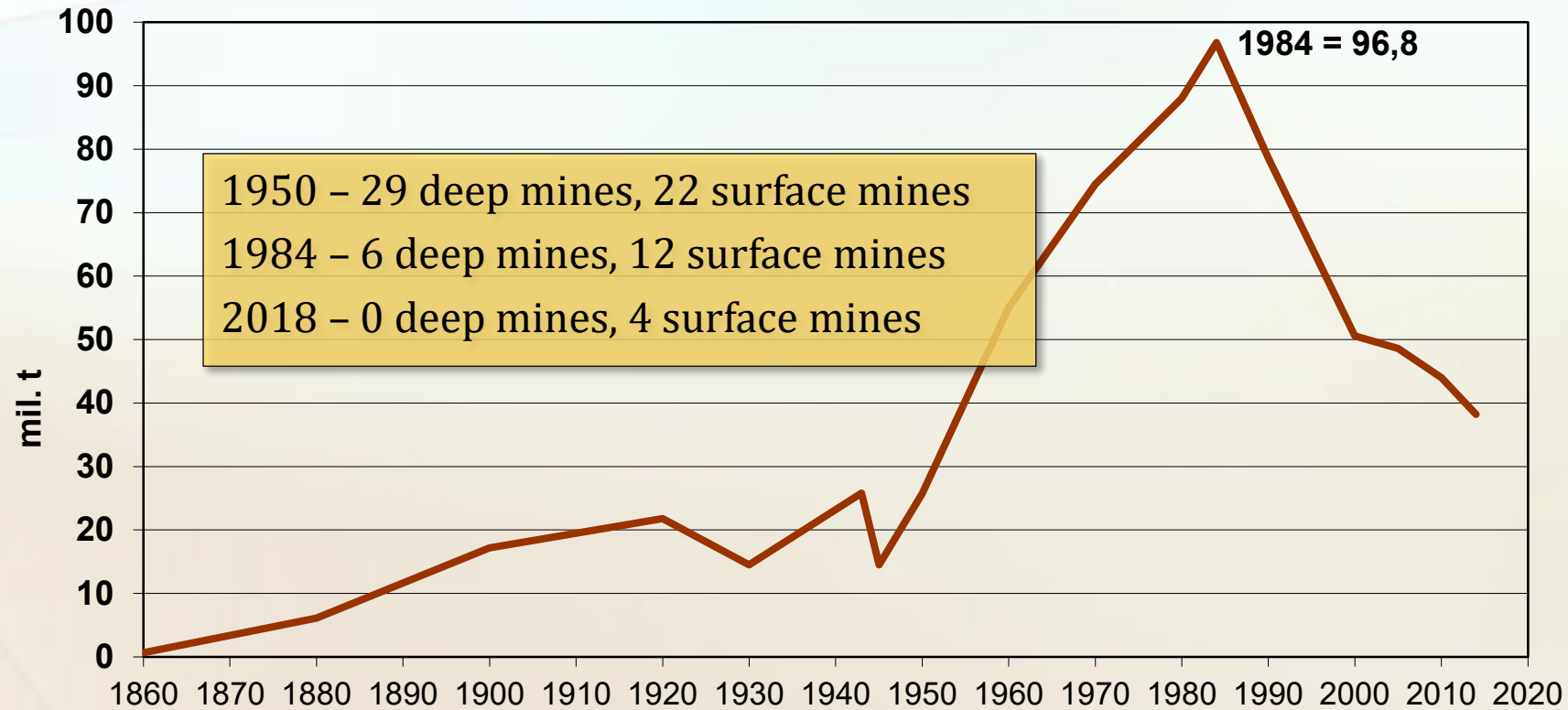
Unemployment: 4,7% (3,2% Czech rep.)

GDP per capita: **65% of the EU average**
(90 % Czech rep. of the EU)

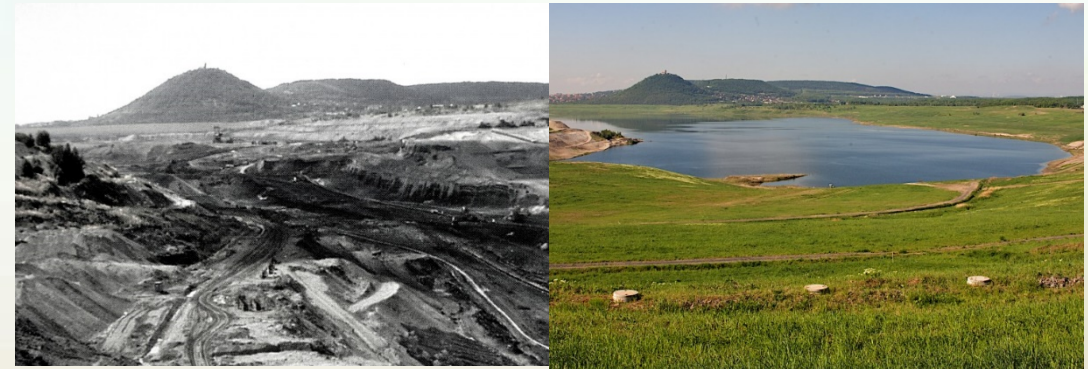
Main sector industry: energy, coal mining,
engineering, chemical, glass industry



Ústí Region – historically coal mining region

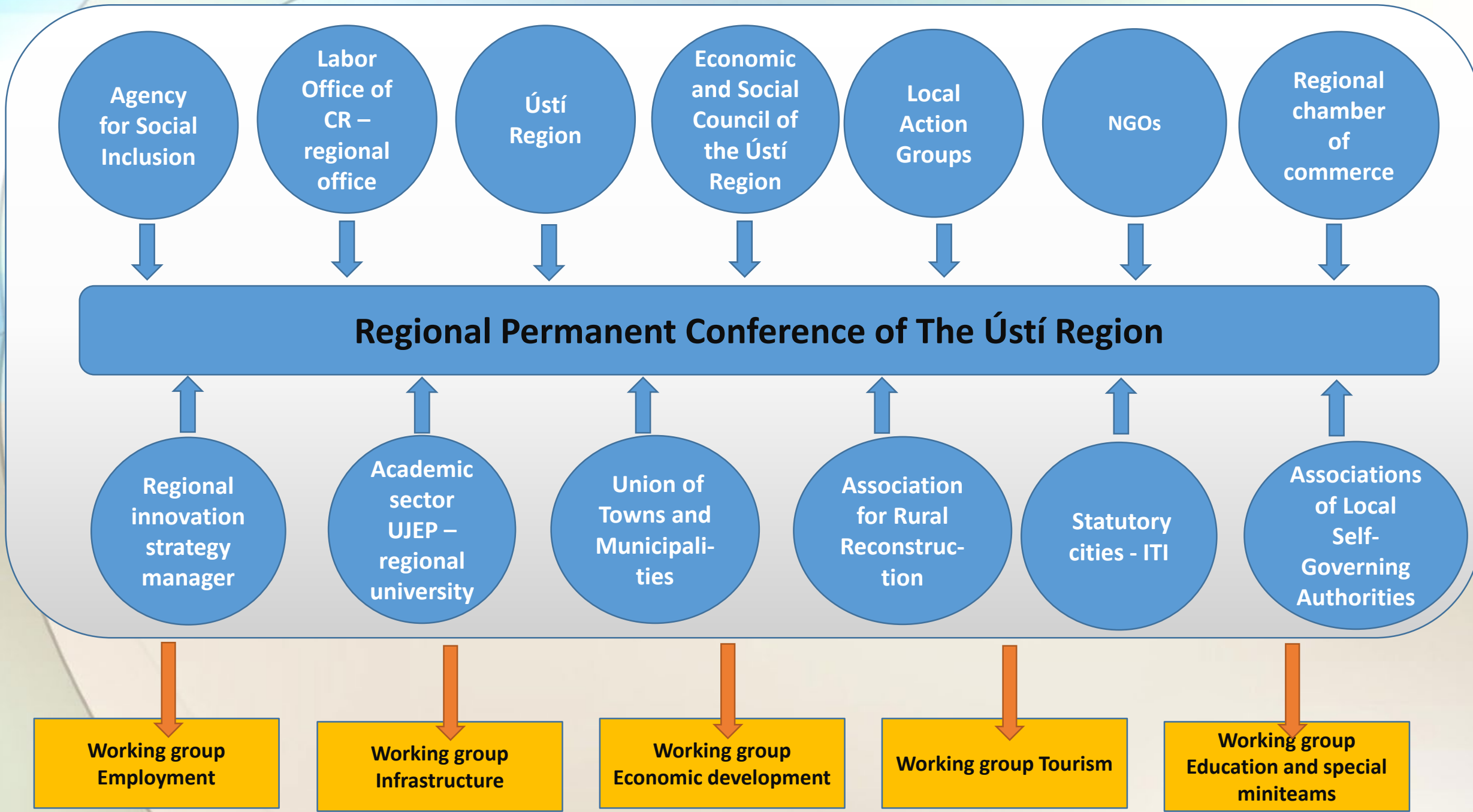


Reclamation → Revitalization → Resocialization of the area



Sustainable development of the region affected by long-term mining activities and structural economic changes

- Cooperation and agreement of key stakeholders in the region – Regional Permanent Conference
- Preparing and developing of strategic projects → integrated approach → synergic effect → sustainable development
- Modern approach – smart region (Smart Region Commission)
innovation (Innovation centre of the ÚR)
- In accordance with objectives of Regional Development Strategy, Regional Innovation Strategy, RE:START strategy



Agency for Social Inclusion

Labor Office of CR – regional office

Ústí Region

Economic and Social Council of the Ústí Region

Local Action Groups

NGOs

Regional chamber of commerce

Regional Permanent Conference of The Ústí Region

Regional innovation strategy manager

Academic sector UJEP – regional university

Union of Towns and Municipalities

Association for Rural Reconstruction

Statutory cities - ITI

Associations of Local Self-Governing Authorities

Working group Employment

Working group Infrastructure

Working group Economic development

Working group Tourism

Working group Education and special miniteams

Multi-level governance

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Maciej Sytek, Regional Development Agency in Konin, Eastern Greater Poland

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Special Economic Zone S.A., PL

Stakeholder engagement

**How is local stakeholder participation
organized and how can it feed into the
governance process?**

Jiří Pöpperl, Chairman of the Board of coal mine company Sokolovská uhelná, právní nástupce, a.s., Karlovy Vary Region, CZ

Zbigniew Stępniewski, ZE PAK (utility), Eastern Greater Poland

Stakeholder engagement

Which communication strategies and tools have been developed to successfully engage local stakeholders?

How to involve specific target groups best?

Marta Anczewska, Climate and Energy Policy Officer, WWF Poland

Zdeněk Karásek, Moravian-Silesian Region, CZ

Involvement of stakeholders in **MS region**

➤ Strategic and policy level

1. Governor of the MS region
2. Permanent regional conference
3. Regional Council of Economic and Social Agreement - Tripartite
4. Regional Transformation Board

➤ Executive level – regional agencies

- Moravian-Silesian Investment and Development - **MSID**
- Moravian-Silesian Innovation Center - **MSIC**
- Moravian-Silesian Employment Pact – **MSPAKT**
- Moravian-Silesian Energy Center – **MEC**

➤ Working level – working groups

- More educated and employed region
- More enterprising and innovative region
- Greener and cleaner region
- More attractive and cultural region
- More connected and smart region
- More coherent and healthier region

➤ Coordination role

1. Deputy governor for RE:START and Coal Platform
2. Secretariat to Permanent regional conference



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Takeaways

Pavlína Kaletová

Country Team Czechia

Wojciech Kałuża

Vice-Marshal of the Silesian Voivodeship, Country Team Poland



**Platform for Coal
Regions in Transition**

Carsten Rothballe

Coordinator, Sustainable Resources, Climate and Resilience

ICLEI Europe, on behalf of the Secretariat of the Platform for Coal Regions in Transition

carsten.rothballe@iclei.org

