

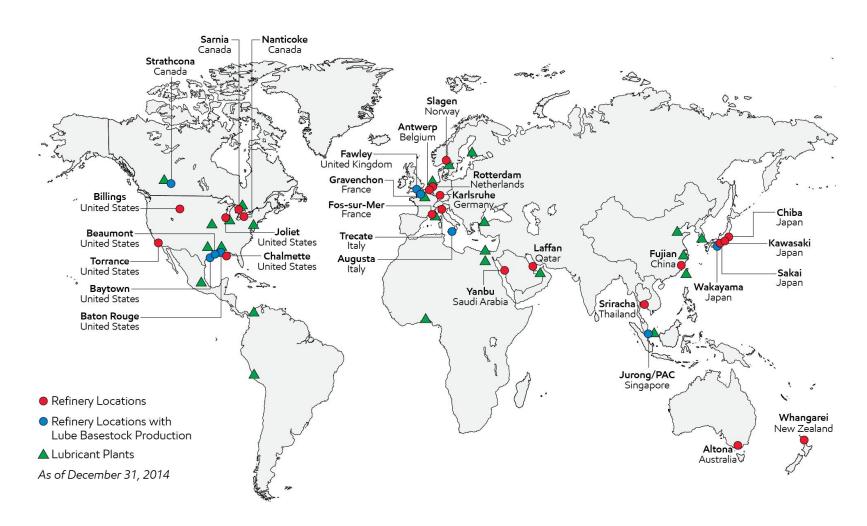
June 15, 2015

European Union follow-up A view from the industry

Energy lives here

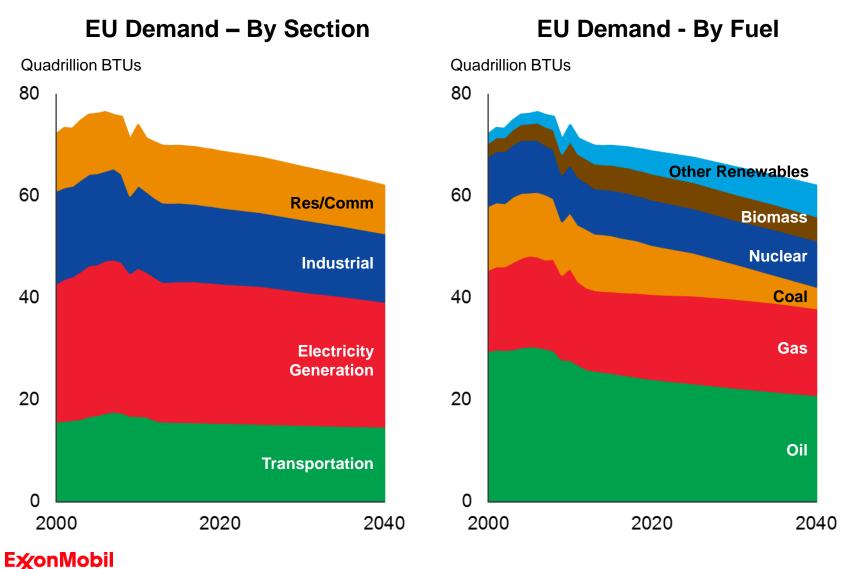
Gianni Murano, ExxonMobil CEO of Esso Italiana, former refinery manager of Trecate refinery

European operations represent ~30% of ExxonMobil's global capacity

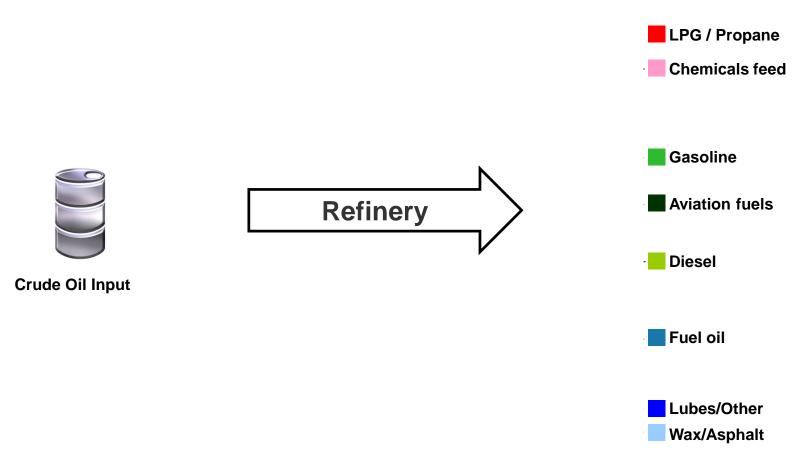




Oil & gas remain critical for EU economy



Refining converts oil into many products



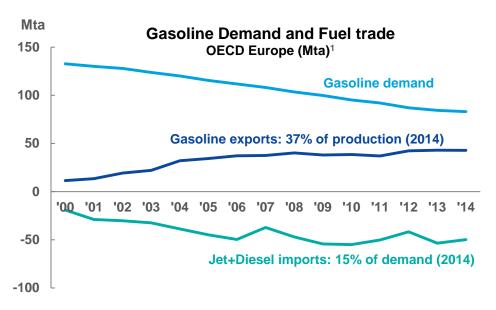
Source: U.S. Department of Labor



European refining industry is important to energy security

Demand and regulations drive fuel imbalance

- Europe's diesel demand continues to grow
 - Growing commercial transportation
 - Sustained passenger vehicles switch from gasoline to diesel
- Further decline in gasoline demand
 - Favorable excise taxation led to 'dieselisation' of fleet
 - Improved fuel economy of car fleet & biofuels impact
- Fuel oil demand declines
 - Significant impact from Bunker Fuels Sulfur spec reduction (IMO)

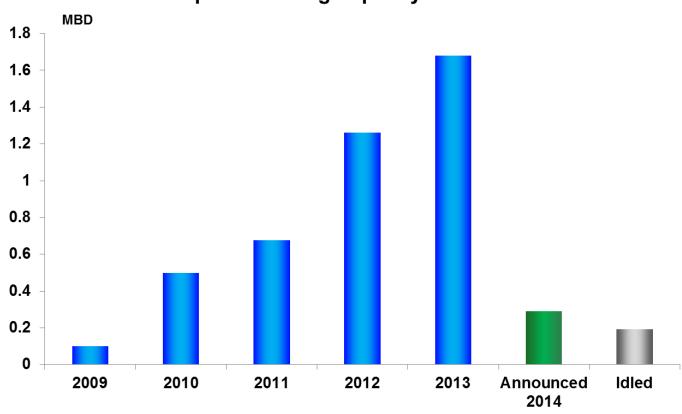


1 Source: IEA data for OECD Europe

- Fuel imbalance becomes ever more pressing issue for Europe
 - Europe increasingly dependent on diesel imports from US, Middle East, Far East
 - Challenge (and higher costs) to export growing gasoline surplus
 - US shifting from significant gasoline importer to balanced situation

EU refining is facing increasing rationalization pressure





¹ Western Europe and Med; Cumulative from 2009 Sources: ExxonMobil assessment based on public information



European refining industry is not globally competitive due to higher energy costs, global change in demand and supply patterns, and severe / increasing regulatory burdens.

Policymakers can help sustain a globally competitive EU Refining industry

- Encourage market conditions for access to energy and feedstock at a competitive cost.
- Guarantee a level-playing field amongst cost effective technologies.
- Energy taxation should be consistent and proportional to the energy content.
- Allow internal market forces to work: avoid interventions that distort free competition of assets in a global environment. Any subsidies would have the opposite effect of ensuring a competitive EU refining market.
- The EU policy framework should not cause unnecessary extra cost for the refining sector.
- EU policies should be transparent, predictable and market based.

Summary

- Oil will remain essential for European economies for the foreseeable future.
- The refining industry, which is an essential and integrated part of many European industries, is no longer globally competitive.
- Europe's regulatory environment affects the competitiveness of European refining industry compared to other regions.
- EU refining is facing increasing rationalization pressure.
- Some level of domestic refining capacity is highly desirable for security of energy supply.
- Allow market forces to work and avoid interventions that distort free competition of assets in a global environment.

Thank you for your attention