



# RENOVATING MULTI FAMILY BUILDINGS THROUGH ENERGY PERFORMANCE CONTRACTING

## LABEEF

THE LAST LINK IN "THE ESKO EKOSYSTEM"

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# THE CHALLENGE IS **NOT** ENERGY EFFICIENCY



**PROBLEM** 

50% of Latvian housing stock in danger over the next 20 years

**CAUSE** 

Persistentlack of maintenance and investment

**ANSWER** 

Use proceeds from energy savings to finance large scale DEEP renovation

**BENEFITS** 

Safety Health Comfort Value Guaranteed Building life. Economy. Social. Energy independence.



# SAFETY. HEALTH. COMFORT. AFFORDABILITY



**EPC** 



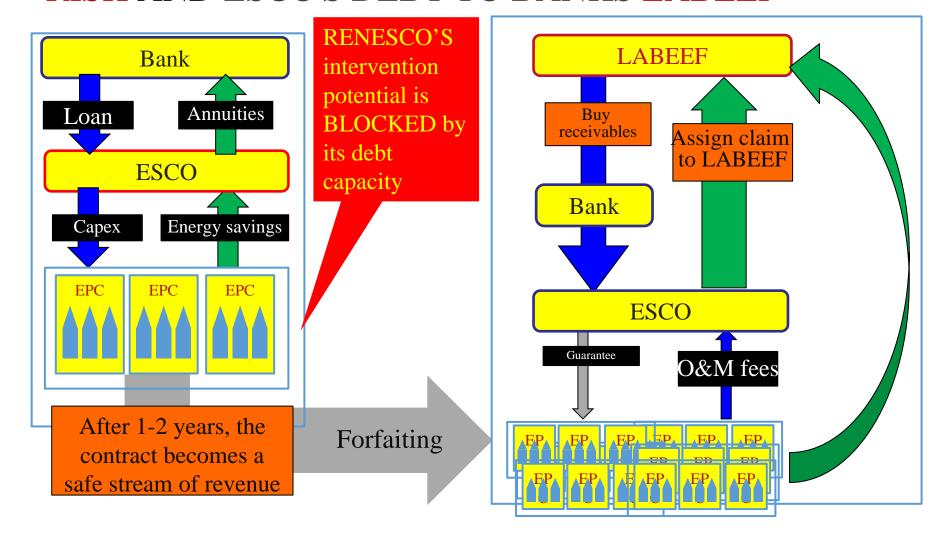
#### EBRD/KPMG

#### **DUE DILIGENCE RESULTS**

- No defaults in 15 buildings/359 apartments since implementation in 2009
- Buildings will last >30 years
- Deep renovation including new ventilation systems
- No increased affordability risk
- Energy savings exceed 50%

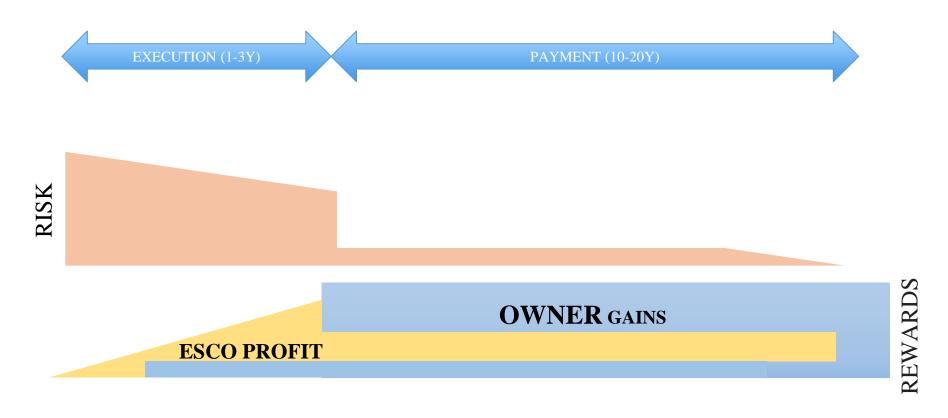


# FORFAITING – TRANSFERRING THE PAYMENT RISK AND ESCO'S DEBT TO BANKS-LABEEF





## IDENTIFY AND ASSIGN RISK/REWARD SEPARATE EXECUTION FROM PAYMENT





## MULTI STAKEHOLDER ONLINE PLATFORM OPEN SOURCE IT PLATFORM AND TRANSPARENCY

**PLANNING** 

**EXECUTION** 

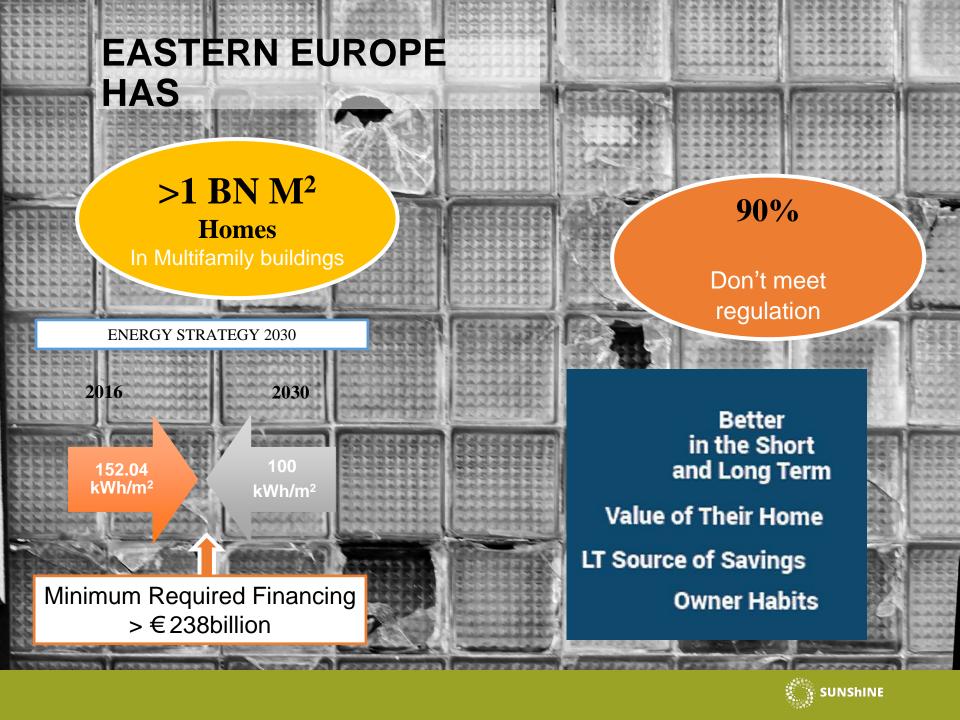
MAINTENANCE

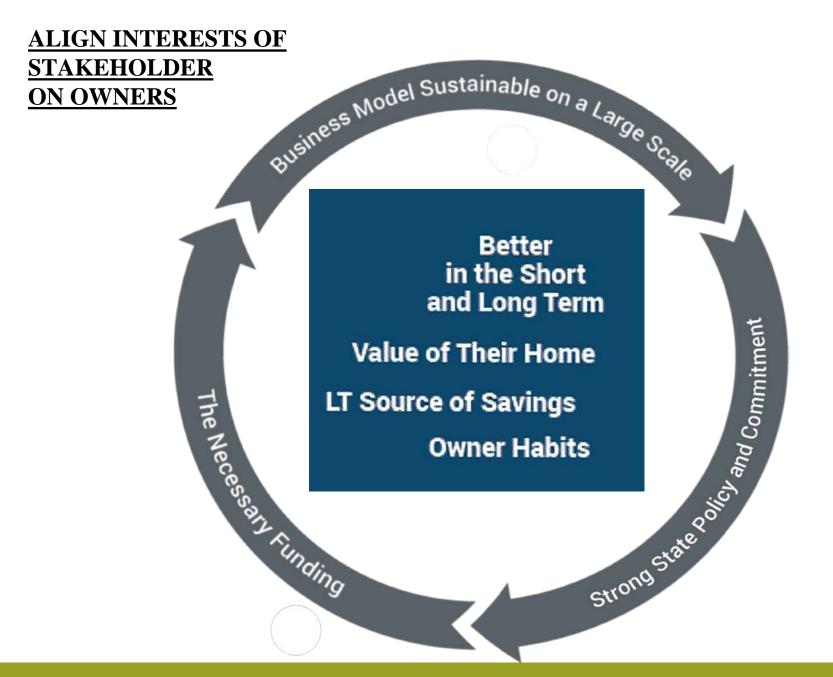
- Process flow
- Standartized documents
- Monitoring
- Best practice
- Finance
- Calculators
- Benchmark
- News & Research
- Data warehouse
- Support

# Transparency

- ✓ DECREASED TRANSACTION COSTS
  - ✓ REPETITION
  - ✓ INDUSTRIALISATION
    - ✓ BUNDLING
  - ✓ GROUPED PURCHASING
    - ✓ COST REDUCTION

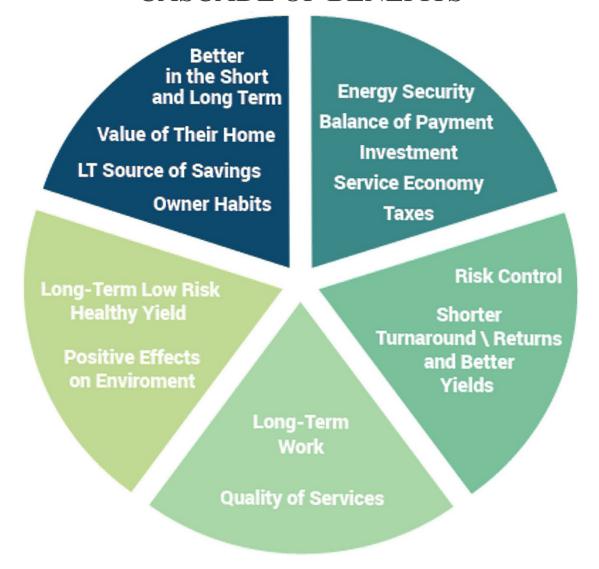








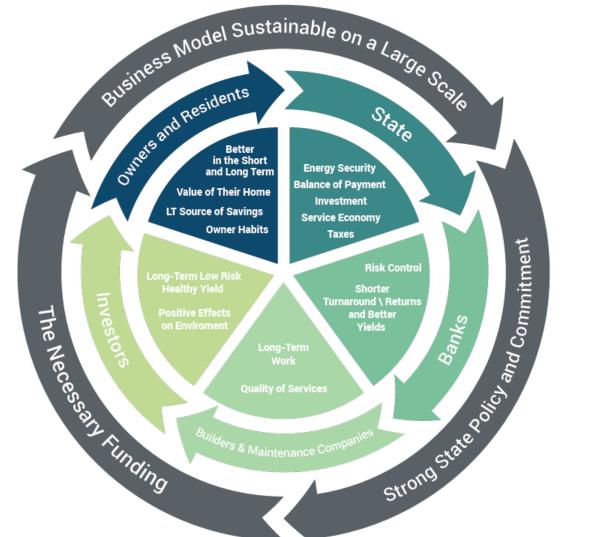
## ESKO EKOSYSTEM CASCADE OF BENEFITS





## **ESKO** EKOSYSTEM

INVESTORS
HAVE
THE SAME
INTEREST
AS
OWNERS





## GOALS FOR THE NEXT YEARS...



EBRD PROJECT €8M

FORFAIT 15 MFB ROUND 2 CAPITAL CALIBRAT ION 40 MFB

**LONG TERM** 

Approved
22.12.2016!
Total deal
€7.4m

SHAREX.LV FOR BENCHMARKING AND PROJECT DEVELOPMENT

ROUND 3 CAPITAL EUR 500M RATED SUBSIDY FREE

GUIDELINE FOR PUBLIC EPC PILOT IN FOUR MUNICIPA LITIES

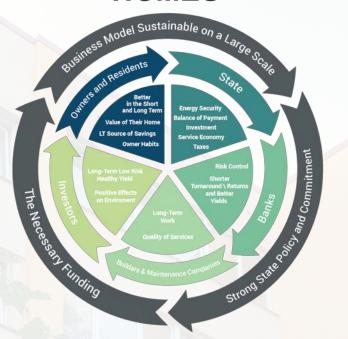
> FINANCE NEW CO'S





#### GIVE OWNERS WHAT THEY WANT:

## **HOMES**





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PRESENTED BY N. STANCIOFF NICHOLAS@FCUBED.EU

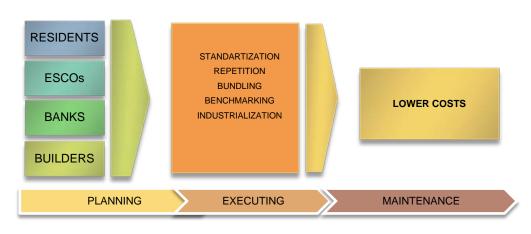
This project is funded by the Horizon 2020 Framework Programme of the European Union

### INTEREST ALIGNMENT AND TRANSPARENCY

#### LABEEFS 80/80 MODEL



#### Open source IT PLATFORM AND TRANSPARENCY



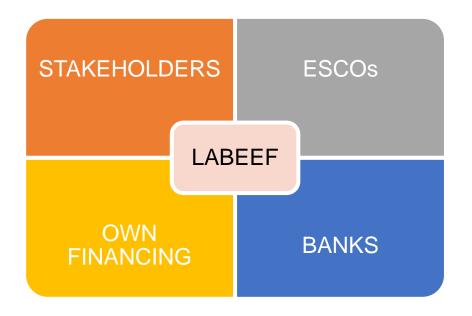


LABEEF BUYS
STANDARTIZED 20Y
EPCs FROM ESCOs

<sup>\*</sup> LABEEF buys 100% of receivables and passes back 20% of base income and 80% of upside

# CHALLENGES OF PUTTING LABEEF TO WORK OR UNPACKING THE ESKO EKOSYSTEM

- >UNDERSTANDING PROBLEM
- > ESCO ROLE
- >EXPECTED RESULTS
- **≻EPCs**
- >LEGISLATION
- >FINANCING





# LABEEF LAST LINK IN THE ESKO EKOSYSTEM?





# ALIGNING THE INTERESTS OF ALL STAKEHOLDERS ON THE OWNER'S







## EBRD/KPMG DUE DILIGENCE RESULTS

- No defaults in 15 buildings/359 apartments since implementation in 2009.
- Buildings will last >30 years.
- No increased affordability risk.
- Savings exceed 50%

#### DUE DILIGENCE RESULTS

- 3 buildings, same series in Valmiera
- One did nothing, one renovated on its own, one used ESCO
- ESCO costs were 32% less, measures were less while energy efficiency was 28% higher
- House maintenance costs lower under ESCO



## ABOUT LABEEF – THE EPC FACILITOR

- ESKO EKOSYSTEM = large scale deep renovations financed by Guaranteed Energy Savings- based on Renesco
- 2016 LABEEF created and signs agreement with EBRD. EUR 7.5M project
- First EBRD disbursement 2018
- With Horizon 2020 support aim to generate around EUR 50M in projects







